FOR IMMEDIATE RELEASE

Panasonic Holdings Corporation
Corporate Finance, Accounting & IR
Department
(Tel: +81-6-6908-1121)
(Japan)

Notice Concerning Change of Representative Directors

Osaka, Japan, February 27, 2025 -- Panasonic Holdings Corporation ([TSE:6752] the "Company"), today announced that its Board of Directors has resolved the changes of senior management including representative directors, as follows.

The personnel changes effective June 23, 2025 will be made official at the Ordinary General Meeting of Shareholders and at the subsequent Board of Directors' Meeting to be held on June 23, 2025.

For further details, please refer to the "Panasonic HD Announces Personnel Changes Relating to Executive Officers, Presidents of Operating Companies and Others" today released on the website of Panasonic Group.

- Reason for Changes of Representative Directors
 Changes of representative directors due to senior management changes
- 2. Details of Changes (Effective June 23, 2025)

Newly assigned representative director

Name	New Responsibility	Current Responsibility
Hajime Tamaoki	Representative Director	-

Resigning representative directors

Name	New Responsibility	Current Responsibility
Mototsugu Sato	-	Representative Director
Hirokazu Umeda	-	Representative Director

3. Career Summary of the Newly Assigned Representative Director

Name (Date of Birth)	Career Summary		Number of Shares Held (Shares)
Hajime Tamaoki (July 16, 1967)	Apr. 1993	Joined Procter & Gamble Far East, Inc. (currently P&G Japan LLC)	22,600
	May 2003	Associate Director, Information Technology, North-East Asia Market Development Organization, Procter & Gamble Far East, Inc.	
	Jul. 2008	Director, Asia Global Business Services, Procter & Gamble Far East, Inc.	
	Jun. 2010	Director, Human Resources Solutions & Services, Global Business Services, The Procter & Gamble Company (USA)	
	Mar. 2013	Director, Global Delivery, Global Business Services, Procter & Gamble International Operations SA (Singapore)	
	Apr. 2014	Group Executive Officer, CIO, Fast Retailing Co., Ltd.	·
	Jan. 2017	Executive Officer, Head of Information Technology, AXA Life Insurance Co., Ltd.	
	Dec. 2019	Executive Officer, Chief Solutions Officer, AXA Life Insurance Co., Ltd.	
	May 2021	Joined the Company Executive Officer of the Company; CIO President, Panasonic Information Systems Co., Ltd.(incumbent)	
	Oct. 2021	Executive Officer of the Company; Group CIO (incumbent)	

4. Scheduled Date of Assuming Office June 23, 2025