#### **Panasonic**

# Fiscal 2018 Second Quarter and Six-Month Financial Results

October 31, 2017

Panasonic Corporation

Notes: 1. This is an English translation from the original presentation in Japanese.
2. In this presentation, "fiscal 2018" or "FY18" refers to the year ending March 31, 2018.
In addition, "FY18 Six-Month" or "FY18 6M" refers to the period from April to September 2017.

 This presentation gives Panasonic's consolidated financial results for the second quarter of fiscal 2018 (FY18) ended September 30, 2017.

### **Summary of FY18 2Q Financial Results**

- Increase in both sales and profit was achieved following the first quarter.
- Overall sales increased due to significant growth in the automotiverelated business led by the Automotive Business including infotainment systems, and the Energy Business including rechargeable batteries.
- Overall operating profit increased due mainly to profitability improvement in the Industrial Business which is making a shift to automotive- and industrial-related areas.

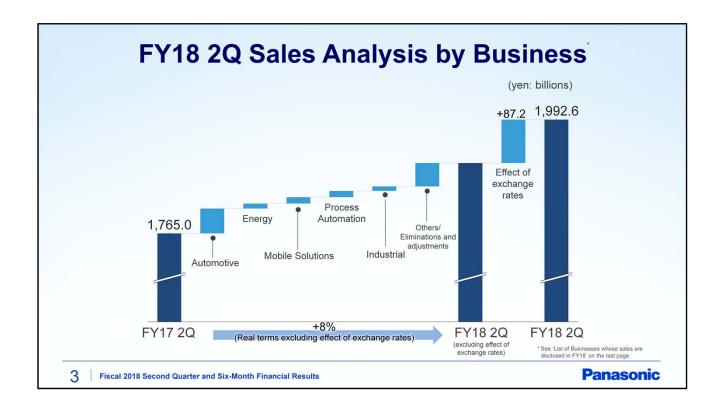
Fiscal 2018 Second Quarter and Six-Month Financial Results

**Panasonic** 

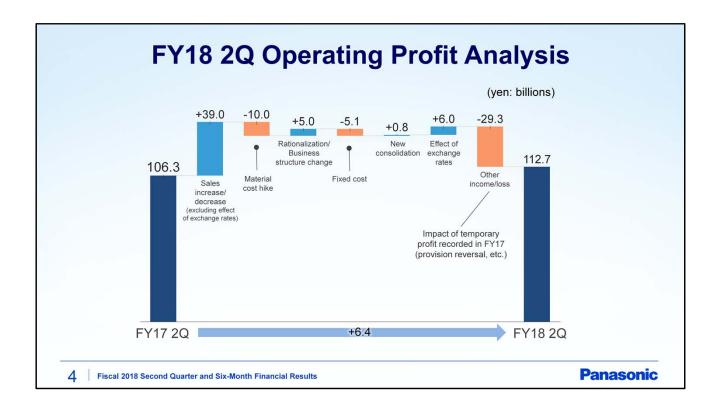
- This shows the summary of the financial results for the second quarter of FY18.
- Panasonic positions FY18 as the time to make a shift toward achieving both sales and profit growth. Accordingly, the Company achieved increases in both sales and profit following the first quarter, due to the growth of the automotive-related and industrial devices businesses.
- Overall sales increased due to significant growth in the automotive-related businesses such as the Automotive Business and the Energy Business including rechargeable batteries.
- Overall operating profit increased due mainly to profitability improvement in the Industrial Business which is making a shift to automotive- and industrial-related areas.

		18 2Q F			en: billions)
		FY18 2Q	FY17 2Q	vs. FY17 2Q	
Sales		1,992.6	1,765.0	+13% (+8%)*	+227.6
Operation	ng profit	112.7	106.3	+6%	+6.4
C	other income/loss **	-10.2	19.1	-	-29.3
Non-ope	erating income/loss	0.1	0.2	-	-0.1
Profit be	efore income taxes	112.8	106.5	+6%	+6.3
	it attributable to nic Corporation Iders	70.1	104.3	-33%	-34.2
	1 US dollar	111 yen	102 yen	* Real terms excluding the effect of exc	
Exchange rates	1 Euro	130 yen	114 yen	** Other income/loss = Other income ( investments ac	expenses) + Share of profit of counted for using the equity me
ratos	1 Renminbi	16.6 yen	15.4 yen		

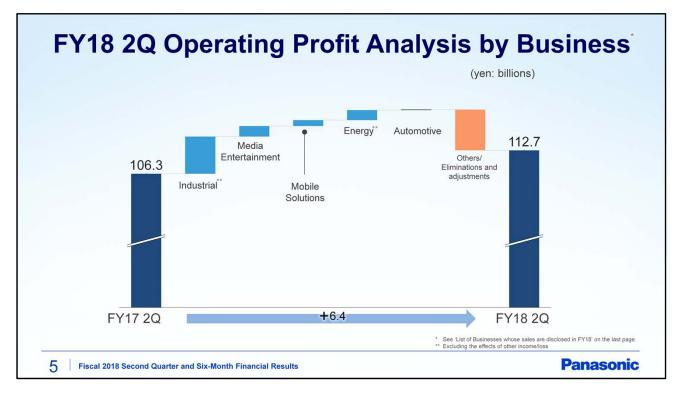
- This table shows the consolidated financial results for the second quarter of FY18.
- Sales increased by 13% from the same period last year.
   Even in real terms, excluding the effect of exchange rates and new consolidations, sales increased for four quarters in a row and continued on a growth path.
- Operating profit increased by 6.4 billion yen to 112.7 billion yen.
   The year-on-year increase stayed at this level due to an impact from reversal of provision recorded as other income/loss in FY17.
  - Excluding the year-on-year decrease of 29.3 billion yen of other income/loss, profit generated from business has increased by 35.7 billion yen. Our profitability has been making steady enhancements.
- Profit before income taxes increased by 6.3 billion yen to 112.8 billion yen.
- Net profit decreased by 34.2 billion yen to 70.1 billion yen.
   This is due to an impact from deferred tax assets recorded in FY17.
- Results for the six-month period are given from slide 18.



- This graph shows our sales analysis by business, based on the businesses whose sales are disclosed.
- Following the first quarter, sales in the second quarter significantly increased in the automotive-related business.
- In particular, for Automotive, strong sales in the infotainment business and the new consolidation of Ficosa contributed to increased sales.
- In addition, steady growth can be seen in Mobile Solutions, where PCs were favorable, in Process Automation, where sales of electronic component mounting equipment expanded, and in Industrial, with stable sales of devices for automotive and industrial use.



- Next, let's look at year-on-year changes in operating profit.
- As shown here, operating profit increased by 39.0 billion yen, owing to steady sales growth.
- Efforts to promote rationalization partially offset the impact from price hikes of raw materials such as copper.
- Fixed costs increased due to investments in growth businesses such as the automotive-related business. However, part of the investment schedule has been shifted to later periods, which kept the increase to 5.1 billion yen.
- Meanwhile, other income/loss decreased due to the impact of temporary profit, including reversal of provisions and gain from business transfer in the previous year.
- Overall operating profit increased by 6.4 billion yen to 112.7 billion yen, with a significant contribution from increased sales.



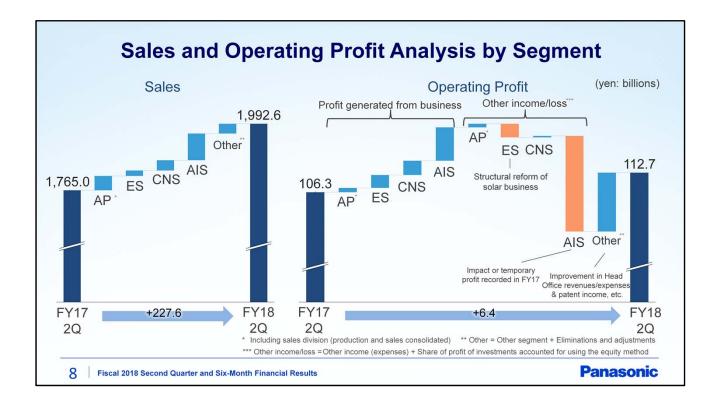
- This shows an analysis of year-on-year changes in operating profit for the Businesses whose sales are disclosed.
- Industrial greatly contributed to increased profit due to the favorable performance of the electromechanical control business, which is positioned as a high-growth business, as well as progress made in improving the profitability of the liquid crystal display business and device solutions business.
- Media Entertainment improved its model mix in line with sales growth in high-brightness projectors, and Mobile Solutions, with its favorable PC sales, contributed to increased profit.
- The profit increase has been suppressed in Energy due to increased expenses for setting up new operating sites, despite increased sales in automotive batteries.
- Regarding Automotive, sales increased but operating profit remained at the same level as the same period last year due to cost increases by the new product launches and delays in rationalization.
- The Company projects profit in the automotive-related businesses to start making a full-scale contribution from the latter half of FY18 into FY19.

FY18 2Q Opera	ating i ront	and not i	(yen: billions)
	FY18 2Q	FY17 2Q	vs. FY17 2Q
Operating profit	112.7	106.3	+6.4
Non-operating income/loss	0.1	0.2	-0.1
Profit before income taxes	112.8	106.5	+6.3
Income taxes	-39.0	4.2	-43.2
Net profit	73.8	110.7	-36.9
Net profit attributable to Panasonic Corporation stockholders	70.1	104.3	-34.2
Net profit attributable to non-controlling interests	3.7	6.4	-2.7

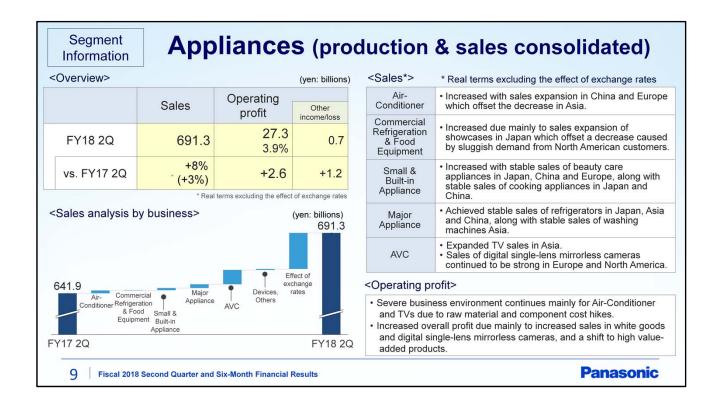
- This slide shows details of profit and loss, from operating profit to net profit.
- Income taxes has increased year-on-year due to deferred tax assets recorded as profit during FY17.

						(yen: billions	
		FY18	3 2Q		Reference: Include	ed in Operating prof	
	0-1		Operating		Other		
	Sales	vs. FY17 2Q	profit	vs. FY17 2Q	income/loss	vs. FY17 20	
Appliances	644.1	+34.0	27.7	+1.5	0.8	+1.2	
Eco Solutions	396.1	+18.7	15.9	-0.3	-5.6	-4.5	
Connected Solutions	282.5	+35.2	24.3	+5.2	-0.4	+0.5	
Automotive & Industrial Systems	686.6	+91.1	20.8	-20.5	-5.0	-31.5	
Other *	160.1	+10.7	3.6	-0.5	0.6	+0.4	
Subtotal	2,169.4	+189.7	92.3	-14.6	-9.6	-33.9	
Eliminations and adjustments	-176.8	+37.9	20.4	+21.0	-0.6	+4.6	
Total	1,992.6	+227.6	112.7	+6.4	-10.2	-29.3	
Appliances (production and sales consolidated)	691.3	+49.4	27.3	+2.6	0.7	+1.2	

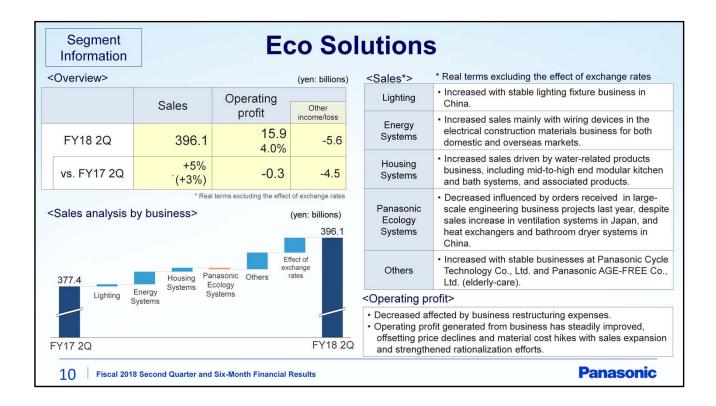
- This chart shows results by segment.
- Details will be explained in the next slide.



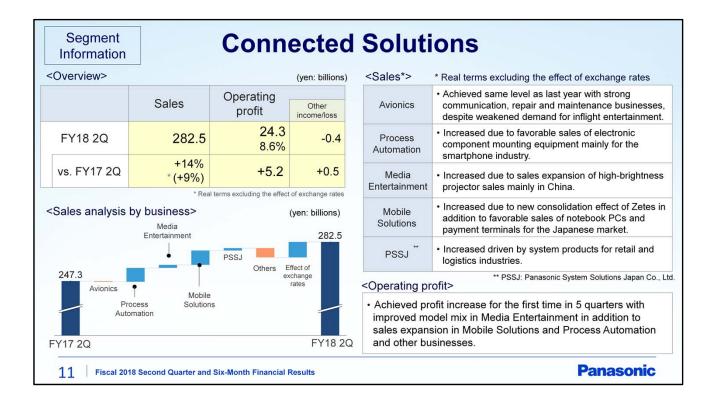
- This slide shows year-on-year changes in sales and operating profit by segment.
- On the left, you can see that sales have increased in all segments.
- The right chart shows a breakdown of operating profit.
- You can see that profit generated from business increased in all segments. Our profitability has been making steady enhancements.
- Other income/loss decreased in Eco Solutions due to structural reform of the solar business and in Automotive and Industrial Systems due to the temporary profit recorded in the previous year.
- The increase in "Other" is due mainly to improvements in Head
   Office revenues/expenses and to patent income.
- Now, let me explain the details by segment.



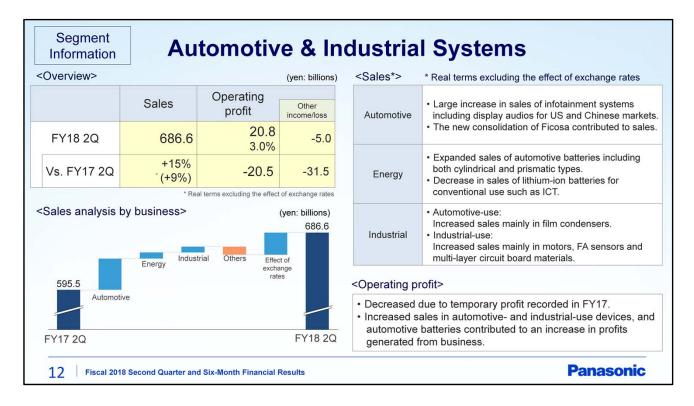
- Let's start with the results of Appliances based on consolidated production and sales.
- Sales increased by 3% from last year in real terms, excluding the effect of exchange rates.
- Sales in Air-Conditioner increased with expanded sales in China and Europe, which offset the decrease in Asia caused by fluctuating weather conditions.
- AVC improved because digital single-lens mirrorless cameras continued to perform strongly in Europe and North America, in addition to growing TV sales in Asia.
- Overall operating profit increased through increased sales in white goods and digital single-lens mirrorless cameras and through a shift to high value-added products, despite the severe business environment continuing due to raw material and component cost hikes mainly impacting Air-Conditioner and TVs.



- Next, let's look at Eco Solutions.
- Sales increased by 3% from last year in real terms, excluding the effect of exchange rates.
- In Energy Systems, sales increased mainly in electrical construction materials in Japan and Asia, due to stable demands in overseas housing-related markets, and building and facilities in Japan.
- Housing Systems showed increased sales driven by waterrelated products including mid-to-high end modular kitchen and bath systems, in the backdrop of stable demand for remodeling in the domestic market.
- Operating profit decreased, influenced by business restructuring expenses for the solar business. However, profit generated from business has increased, offsetting price declines and material cost hikes with sales expansion and strengthened rationalization efforts.



- Next, let's look at Connected Solutions.
- Sales increased by 9% from last year in real terms, excluding the effects of exchange rates.
- Process Automation continued to show favorable sales of electronic component mounting equipment following the first quarter, mainly for the smartphone industry.
- Media Entertainment showed increased sales due to expansion of high-brightness projector sales, mainly for the rental market in China.
- In Mobile Solutions, sales increased due to the new consolidation of Zetes, in addition to favorable sales of notebook PCs and payment terminals in Japan.
- Operating profit increased with an improved model mix in Media Entertainment in addition to the contribution from expanded sales in Mobile Solutions, Process Automation and other businesses.



- Finally, let's look at Automotive & Industrial Systems.
- The automobile market for the second quarter saw weaker demand in the U.S. and U.K. However, other major markets, including China, continued to be strong, improving from last year. In the industrial area, demand expanded in industries such as semiconductor manufacturing equipment and machine tools.
- In this environment, sales increased by 9% from last year in real terms, excluding the effect of exchange rates.
- In Automotive, the new consolidation of Ficosa and the growth of infotainment systems greatly contributed to increased sales.
- In Energy, both cylindrical and prismatic automotive batteries showed growth.
- Industrial showed increased sales due to growth in automotive and industrial devices.
- Operating profit decreased due to reversal of provision and gains from business transfer recorded last year. However, profit from businesses has improved due mainly to increased sales in automotive batteries and devices business including the electromechanical control business, in addition to improved profit in the LCD panel business.

						(yen: billion:
		FY18	3 2Q		Reference: Included	d in Operating prof
	Sales		Operating		Other	
	Sales	vs. FY17 2Q	profit	vs. FY17 2Q	income/loss	vs. FY17 2Q
Air-Conditioner *	115.9	+6.8	4.8	+0.6	2.1	+2.7
Lighting	76.9	+2.5	5.8	+1.6	-0.5	-0.6
Housing Systems	92.8	+1.6	4.6	+1.9	0.5	+1.7
Automotive Infotainment Systems	141.6	+22.4	5.2	-0.7	0.0	+0.2
Rechargeable Battery **	99.6	+11.9	-3.5	-12.1	-0.1	-14.
PanaHome	90.2	-2.8	3.5	-0.7	0.3	+0.3
TV *	84.9	+13.9	-0.8	-2.6	-1.3	-1.5

- This slide shows the results of TV and six large-scale Business Divisions.
- Rechargeable Battery showed a decrease in operating profit due to the impact of temporary profit last year; however, profit generated from business has improved by 2.4 billion yen.

	(As	of Octobe	er 31, 2017	()		(yen: billion:	
		FY	18		Reference: Included	Reference: Included in Operating profit	
	Sales	vs. original forecast	Operating profit	vs. original forecast	Other income/loss	vs. original forecast	
Air-Conditioner	494.5	-20.0	27.6	-3.1	+1.8	+2.3	
Lighting	325.0	_	24.3	_	-1.0	-	
Housing Systems	372.0	_	16.9	_	-0.1	-	
Automotive Infotainment Systems	555.5	+40.0	27.0	1_	0.0		
Rechargeable Battery	471.5	_	6.6	_	0.8		
PanaHome	365.0	-5.0	11.7	-1.0	-0.3	_	
TV *	324.9	+20.0	0.7	-2.5	-0.6	+0.5	

- Taking the current conditions into consideration, the Company will revise its annual forecasts for some Business Divisions.
- Air-Conditioner will be revised due to a decline in sales and raw material price hikes.
- PanaHome will be revised due to a decrease in the number of orders received for new construction of detached houses.
- TV sales will be revised upward due to the growth in sales, but operating profit will be revised downward due to fallen unit prices and higher component costs.
- Automotive Infotainment Systems will be revised upward based on favorable sales in the first half and expected largescale orders in the second half. On the other hand, the forecast for operating profit will not be changed due to increased cost in the first half for new product launches and delayed rationalization. During the second half, we expect to see sales from large-scale projects and one-off issues to improve. Therefore, year-on-year profit growth is expected to be achieved for the full year.
- Since the effects from the revision will be offset within each segment, there will be no changes to the Company-wide or segment forecasts.

	(Announced	on May 11, 20	17)	(yen: billio
	FY18 Fo	recast	Reference:	6M Results
		vs. FY17		vs. FY17 6M
Sales	7,800.0	+456.3	3,857.9	+318.1
Operating profit	335.0	+58.2	196.6	+18.5
Other income/loss*	-50.0	+16.8	-6.1	-20.2
Profit before income taxes	325.0	+49.9	194.8	+13.7
Net profit attributable to Panasonic Corporation stockholders	160.0	+10.6	118.9	-14.6

- Finally, the full-year consolidated forecast will not be changed from that announced on May 11.
- For sales during the second half, the effect of exchange rates from FY17 will be reduced; however, we expect to see continued growth following the first half.
- Operating profit is expected to increase following the first half, with the contribution of profits generated from sales expansion in business, despite being affected by investment for future growth and by hikes in raw material prices.

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A Better Life, A Better World

- During the first half, all four Divisional Companies achieved increases in both sales and profit, in terms of profit generated from business.
- During the remaining five months, achieving the announced forecasts as minimum targets, Panasonic will continue its comprehensive Company-wide efforts toward further sustainable growth.
- Thank you for your continuous support and understanding.

#### Disclaimer Regarding Forward-Looking Statements

reports under the FIEA and any other documents which are disclosed on its website

This presentation includes forward-looking statements (that include those within the meaning of Section 27A of the U.S. Securities Act of 1933, as amended, and Section 21E of the U.S. Securities Exchange Act of 1934, as amended) about Panasonic and its Group companies (the Panasonic Group). To the extent that statements in this presentation do not relate to historical current facts, they constitute forward-looking statements. These forward-looking statements are based on the current assumptions and beliefs of the Panasonic Group in light of the information currently available to it, and involve known and unknown risks, uncertainties and other factors. Such risks, uncertainties and other factors may cause the Panasonic Group's actual results, performance, achievements or financial position to be materially different from any future results, performance, achievements or financial position to be materially different from any future results, performance, achievements or financial position to be materially different from any future results, performance, achievements or financial position to be materially different from any future results, performance, achievements or financial position to be materially different from any future results, performance, achievements or financial position of the disclosure, are under the review procedure based on Financial Instruments and Exchange Act Investors are advised to consult any further disclosure, are under the review procedure based on Financial Instruments and Exchange Act of Japan (the FIEA) and other publicly disclosed documents. The risks, uncertainties and other factors referred to above include, but are not limited to, economic conditions, particularly consumer spending and corporate capital expenditures in the Americas, Europe, Japan, China and other Asian countries; volatility in demand for electronic equipment and components from business and industrial customers, as well as consumers in many product and egographical markets; the possibility that excessive currency ra

factors listed above are not all-inclusive and further information is contained in the most recent English translated version of Panasonic's securities

			- 11	Sep.) Result	en: billions)
		E)///0.014	=>//= 014	,,	en. billions)
		FY18 6M	FY17 6M	vs. FY17 6M	
Sales		3,857.9	3,539.8	+9% (+6%)*	+318.1
Operating	profit	196.6	178.1	+10%	+18.5
Oth	er income/loss**	-6.1	14.1	-	-20.2
Non-opera	ating income/loss	-1.8	3.0	-	-4.8
Profit befo	re income taxes	194.8	181.1	+8%	+13.7
The state of the s	attributable to Corporation ers	118.9	133.5	-11%	-14.6
	1 US dollar	111 yen	105 yen	* Real terms excluding the effect of exc	change rates (unreviewe
Exchange rates	1 Euro	126 yen	118 yen	** Other income/loss = Other income (	expenses) + Share of p
rates	1 Renminbi	16.4 yen	16.0 yen	investments ac	counted for using the ed

` ·	. , .	ng Profit an	(yen: billions)
	FY18 6M	FY17 6M	vs. FY17 6M
Operating profit	196.6	178.1	+18.5
Non-operating income/loss	-1.8	3.0	-4.8
Profit before income taxes	194.8	181.1	+13.7
Income taxes	-68.8	-36.2	-32.6
Net profit	126.0	144.9	-18.9
Net profit attributable to Panasonic Corporation stockholders	118.9	133.5	-14.6
Net profit attributable to non-controlling interests	7.1	11.4	-4.3

## (Reference) FY18 Six-Month (Apr.-Sep.) Results by Segment (yen: billions)

		FY18	3 6M	6M		d in Operating profit
	Colos	Colos		Operating		
	Sales	vs. FY17 6M	profit	vs. FY17 6M	income/loss	vs. FY17 6M
Appliances	1,327.4	+50.2	72.7	+3.2	1.2	+3.0
Eco Solutions	757.3	+30.7	21.3	-0.2	-5.8	-7.1
Connected Solutions	531.3	+34.1	40.4	+3.9	0.9	+0.7
Automotive & Industrial Systems	1,343.0	+165.2	38.5	-17.3	-4.8	-37.5
Other *	287.5	+12.8	2.2	+1.6	4.7	+5.1
Subtotal	4,246.5	+293.0	175.1	-8.8	-3.8	-35.8
Eliminations and adjustments	-388.6	+25.1	21.5	+27.3	-2.3	+15.6
Total	3,857.9	+318.1	196.6	+18.5	-6.1	-20.2
Appliances (production and sales consolidated)	1,419.8	+62.1	69.9	+4.0	1.1	+3.0

<sup>\*</sup> PanaHome is included in Other segment

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(Reference)

### FY18 Six-Month (Apr.-Sep.) TV and Six Large-Scale BDs

(yen: billions)

		FY18	3 6M		Reference: Included	d in Operating profit
	Sales		Operating		Other	
	34.00	vs. FY17 6M	profit	vs. FY17 6M	income/loss	vs. FY17 6M
Air-Conditioner *	276.1	+12.0	21.3	-0.5	2.0	+3.0
Lighting	145.1	+3.7	8.0	+1.4	-0.4	-2.4
Housing Systems	181.7	+8.0	6.7	+2.5	0.3	+1.2
Automotive Infotainment Systems	270.2	+26.6	9.0	-2.9	0.1	+0.2
Rechargeable Battery **	194.1	+29.6	-8.4	-17.8	-0.9	-21.0
PanaHome	155.0	-7.3	-0.8	-2.3	0.1	+0.3
TV *	163.2	+15.6	0.7	-4.1	-0.6	-0.3

<sup>\*</sup> Including sales division (production & sales consolidated)
\*\* Rechargeable Battery BD + Tesla BU

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Rechargeable battery bb + lesia t

(Reference) Segmen	its and Business Di	ivisions
Appliances	Connected Solutions	Automotive & Industrial Systems
Air-Conditioner Company TV BD Imaging Network BD Home Entertainment BD Communication Products BD Refrigerator BD Laundry Systems and Vacuum Cleaner BD Kitchen Appliances BD Beauty and Living BD Refrigeration and Air-Conditioning Devices BD Smart Energy System BD Cold Chain BD Hussmann Corporation	Panasonic Avionics Corporation Process Automation BD Media Entertainment BD Mobile Solutions BD Security Systems BD Panasonic System Solutions Japan Co., Ltd.	Automotive Infotainment Systems BD Automotive Electronics Systems BD Ficosa International, S.A. Rechargeable Battery BD Energy Device BD Electromechanical Control BD Panasonic Semiconductor Solutions Co., Ltd Device Solutions BD Electronic Materials BD Panasonic Liquid Crystal Display Co., Ltd.
Eco Solutions	Other	
Lighting BD Energy Systems BD Housing Systems BD Panasonic Ecology Systems Co., Ltd. Panasonic Cycle Technology Co., Ltd.	PanaHome Corporation	
		As of October 31, 2017
22   Fiscal 2018 Second Quarter and Six-Month F	inancial Results	Panasonic

#### (Reference) List of Businesses whose sales are disclosed in FY18 Air-Conditioner Business : Air-Conditioner Company •Commercial Refrigeration & : Cold Chain BD, Hussmann Corporation **Food Equipment Business Appliances** ·Small & Built-in Appliance Business : Kitchen Appliances BD, Beauty and Living BD •Major Appliance Business : Refrigerator BD, Laundry Systems and Vacuum Cleaner BD AVC Business : TV BD, Imaging Network BD, Home Entertainment BD, Communication Products BD ·Lighting BD Energy Systems BD **Eco Solutions** Housing Systems BD ·Panasonic Ecology Systems Co., Ltd Avionics Business : Panasonic Avionics Corporation, Avionics BU Process Automation BD Connected Media Entertainment BD **Solutions** Mobile Solutions BD ·PSSJ : Panasonic System Solutions Japan Co., Ltd. Automotive Business : Automotive Infotainment Systems BD, Automotive Electronics Systems BD, Ficosa International, S.A. **Automotive &** : Rechargeable Battery BD, Energy Device BD Energy Business Industrial Industrial Business : Electromechanical Control BD, Systems Panasonic Semiconductor Solutions Co., Ltd., Device Solutions BD, Electronic Materials BD, Panasonic Liquid Crystal Display Co., Ltd. As of October 31, 2017 **Panasonic** 23 Fiscal 2018 Second Quarter and Six-Month Financial Results