Panasonic

Fiscal 2018 Third Quarter and Nine-Month Financial Results

February 5, 2018 Panasonic Corporation

Notes: 1. This is an English translation from the original presentation in Japanese.

2. In this presentation, "fiscal 2018" or "FY18" refers to the year ending March 31, 2018.
In addition, "FY18 Nine-Month" or "FY18 9M" refers to the period from April to December 2017.

Summary of FY18 3Q Financial Results

3Q Results

- Increase in both sales and profit was achieved following the first half.
- Overall sales increased driven by Automotive and Industrial.
 Overall operating profit increased due mainly to stable growth in Industrial.

Full-year forecast

- Sales, operating profit, and profit before income taxes will be revised upward.
- Net profit will be revised upward by 50.0 billion yen due to increased profit before income taxes, and improvements in income taxes and others.
- Forecast of annual dividends will be 30 yen, 5 yen higher than the previous year.

* Net profit attributable to Panasonic Corporation stockholders

Fiscal 2018 Third Quarter and Nine-Month Financial Results

Contents

- 1. FY18 Third Quarter Financial Results
- 2. FY18 Full-year Financial Forecast

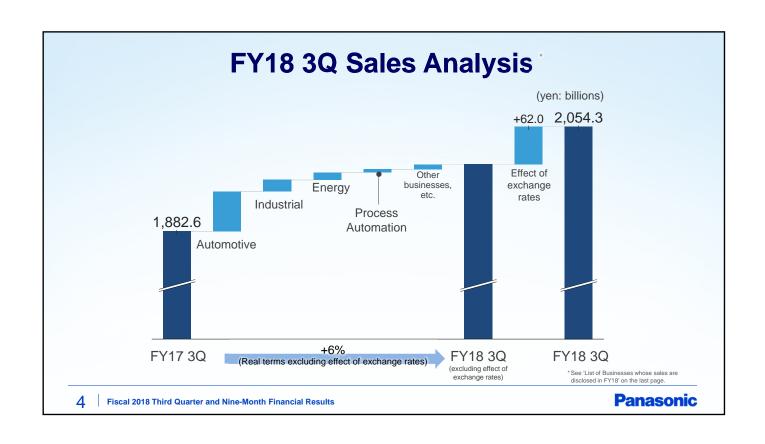
Fiscal 2018 Third Quarter and Nine-Month Financial Results

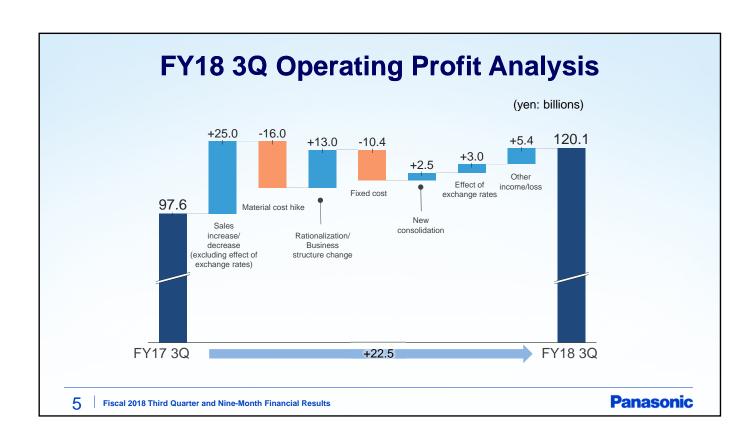
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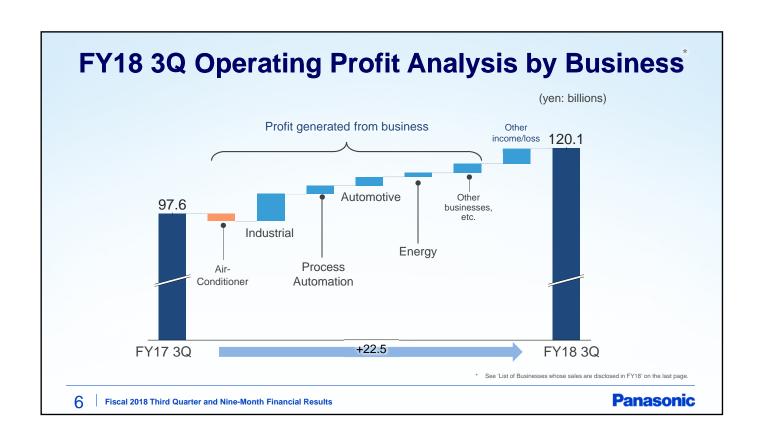
FY18 3Q Financial Results

				()	en: billions)
		FY18 3Q	FY17 3Q	vs. FY1	7 3Q
Sales		2,054.3	1,882.6	+9% (+6%)*	+171.7
Operating	g profit	120.1	97.6	+23%	+22.5
Ot	her income/loss**	-4.6	-10.0	-	+5.4
Non-oper	ating income/loss	-1.4	-0.2	-	-1.2
Profit befo	ore income taxes	118.7	97.4	+22%	+21.3
	attributable to c Corporation ers	81.2	64.0	+27%	+17.2
	1 US dollar	113 yen	109 yen	* Real terms excludin (unreviewed)	g the effect of exchange r
Exchange rates	1 Euro	133 yen	118 yen	** Other income/loss =	Other income (expenses
	1 Renminbi	17.1 yen	16.0 yen	Share of profit of in the equity method	vestments accounted for the

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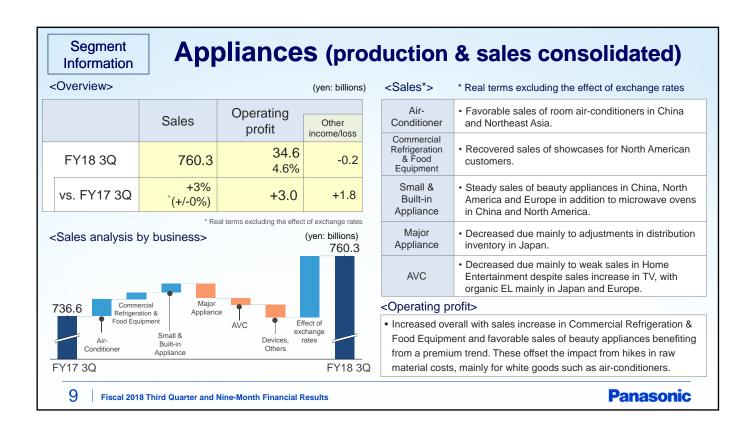


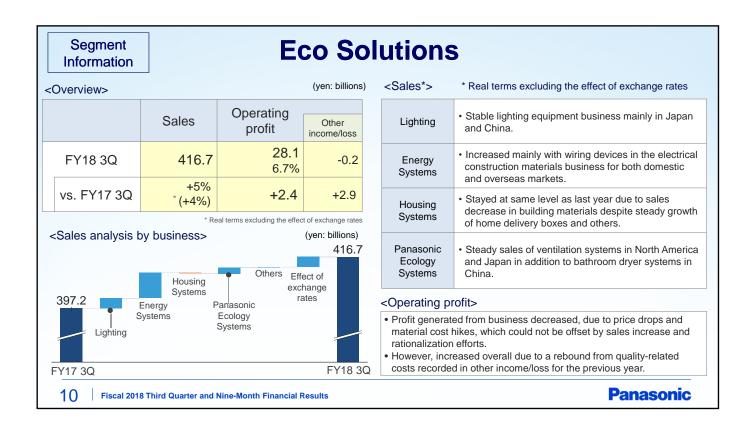


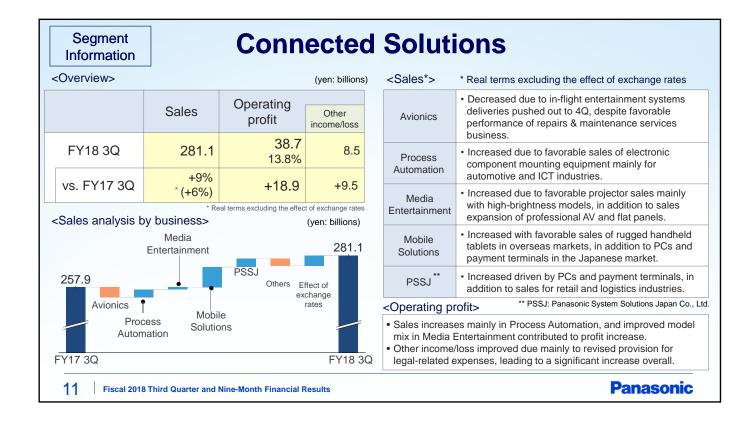


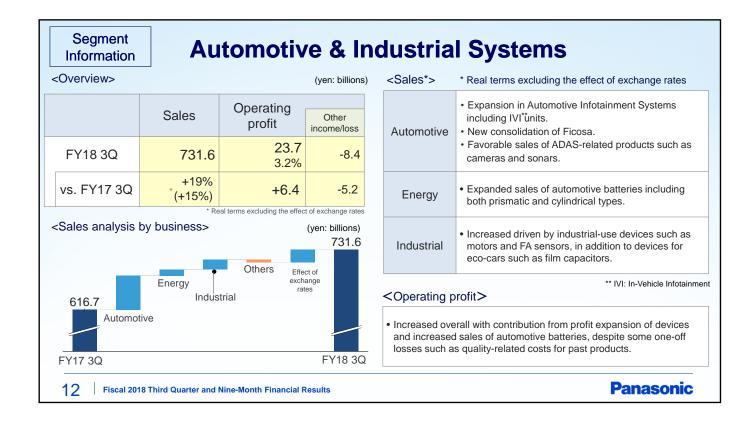
FY18 3Q Opera		and Not	(yen: billions)
	FY18 3Q	FY17 3Q	vs. FY17 3Q
Operating profit	120.1	97.6	+22.5
Non-operating income/loss	-1.4	-0.2	-1.2
Profit before income taxes	118.7	97.4	+21.3
Income taxes	-32.8	-28.2	-4.6
Net profit	85.9	69.2	+16.7
Net profit attributable to Panasonic Corporation stockholders	81.2	64.0	+17.2
Net profit attributable to non-controlling interests	4.7	5.2	-0.5

	FY18 3Q				(yen: billions) Reference: Included in Operating profit	
	Sales		Operating		Other	
	Sales	vs. FY17 3Q	profit	vs. FY17 3Q	income/loss	vs. FY17 3Q
Appliances	689.0	+19.8	30.6	+0.7	-1.0	+0.9
Eco Solutions	416.7	+19.5	28.1	+2.4	-0.2	+2.9
Connected Solutions	281.1	+23.2	38.7	+18.9	+8.5	+9.5
Automotive & Industrial Systems	731.6	+114.9	23.7	+6.4	-8.4	-5.2
Other *	131.6	-9.4	-2.2	+0.8	-0.3	+3.4
Subtotal	2,250.0	+168.0	118.9	+29.2	-1.4	+11.5
Eliminations and adjustments	-195.7	+3.7	1.2	-6.7	-3.2	-6.1
Total	2,054.3	+171.7	120.1	+22.5	-4.6	+5.4
Appliances (production and sales consolidated)	760.3	+23.7	34.6	+3.0	-0.2	+1.8



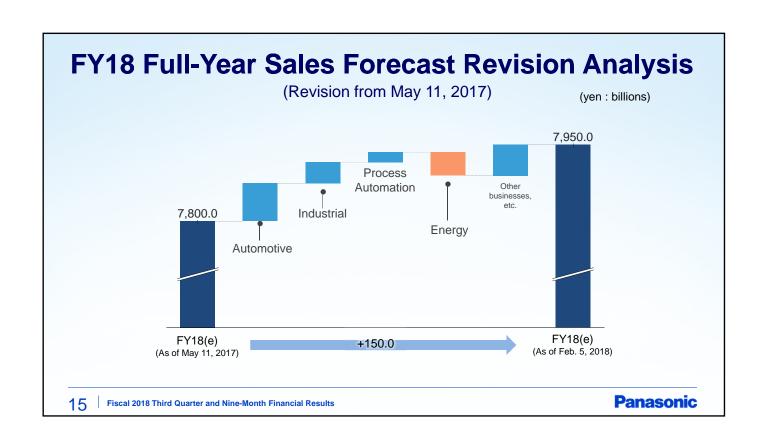


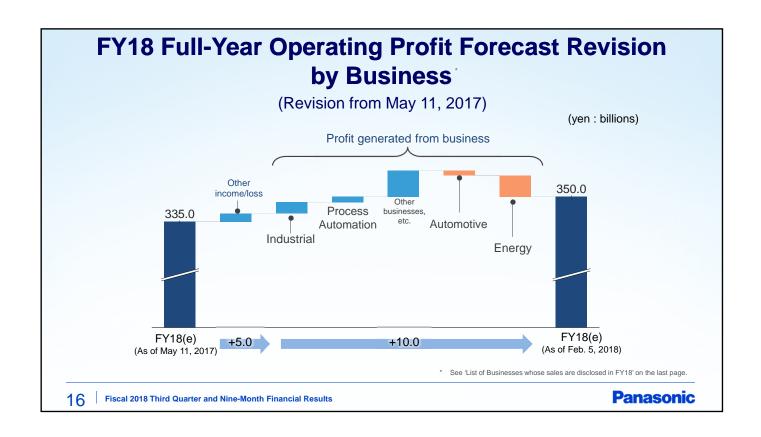


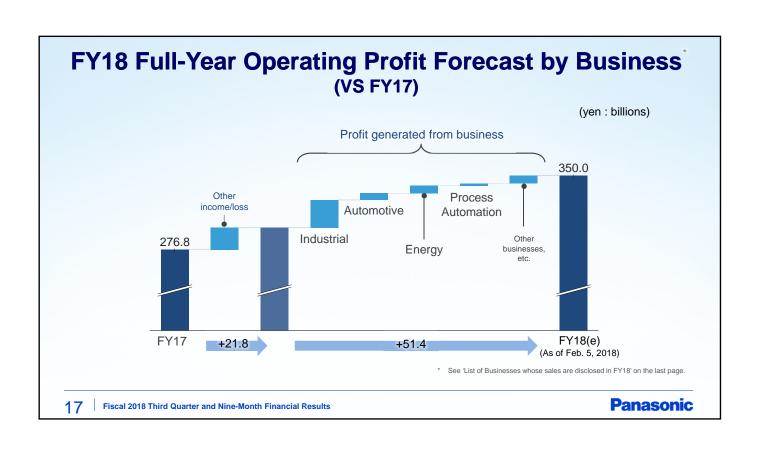


1. FY18 Third Quarter Financial Results 2. FY18 Full-year Financial Forecast 1. Fiscal 2018 Third Quarter and Nino-Month Financial Results Panasonic

		(,	As of Februar	y 5, 2018)		(yen : billions)
		FY18(e)	FY18(e) (As of May 11, 2017)	Difference	FY17	vs FY17
Sales		7,950.0	7,800.0	+150.0	7,343.7	+606.3
Operating	profit	350.0	335.0	+15.0	276.8	+73.2
Other income/loss*		-45.0	-50.0	+5.0	-66.8	+21.8
Non-opera	ating income/loss	-5.0	-10.0	+5.0	-1.7	-3.3
Profit befo	re income taxes	345.0	325.0	+20.0	275.1	+69.9
Income taxes and others**		-135.0	-165.0	+30.0	-125.7	-9.3
-	attributable to Corporation ers	210.0	160.0	+50.0	149.4	+60.6
	1 US dollar	111 yen	110 yen	+1 yen	108 yen	+3 yen
Exchange rates	1 Euro	129 yen	120 yen	+ 9 yen	119 yen	+10 yen
aico	1 Renminbi	16.7 yen	15.9 yen	+0.8 yen	16.1 yen	+0.6 yen







FY18 Full-Year Forecast Revision by Segment

(Revision from May 11, 2017)

(yen: billions)

		FY1	8(e)	
	Sales	Difference	Operating profit	Difference
Appliances	2,570.0	+20.0	106.0	-5.0
Eco Solutions	1,626.0	-	72.0	-
Connected Solutions	1,111.5	+8.5	95.0	+26.0
Automotive & Industrial Systems	2,740.0	+80.0	86.0	-7.0
Other *	680.0	-	12.0	+5.0
Subtotal	8,727.5	+108.5	371.0	+19.0
Eliminations and adjustments	-777.5	+41.5	-21.0	-4.0
Total	7,950.0	+150.0	350.0	+15.0
Appliances (production and sales consolidated)	2,780.0	+30.0	107.0	-5.0

Included in ng profit
Difference
+2.0
-
+11.0
-1.0
+5.0
+17.0
-12.0
+5.0
+2.0

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Revision of FY18 Forecast for TV and Six Large-Scale BDs

(Revision from October 31, 2017)

(yen: billions)

		FY1	8(e)	
	0-1		Operating	
	Sales	Difference	profit	Difference
Air-Conditioner *	494.5	-	25.0	-2.6
Lighting	325.0	-	24.3	-
Housing Systems	372.0	-	16.9	-
Automotive Infotainment Systems	565.5	+10.0	18.0	-9.0
Rechargeable Battery **	426.5	-45.0	-5.4	-12.0
PanaHome	365.0	-	11.7	-
TV*	324.9	-	0.7	-

Reference: Operation	
Other income/loss	Difference
1.8	-
-1.0	-
-0.1	-
-7.0	-7.0
0.8	-
-0.3	-
-0.6	-

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^{*} PanaHome is included in Other segment.

^{*} Including sales division (production & sales consolidated)
** Rechargeable Battery BD + Tesla BU

Annual Dividends Forecas	Annual	Divid	lends	Forecast
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	Interim dividends	Year-end dividends(e)	Total dividends(e)
FY18	10 yen	20 yen	30 yen
FY17	10 yen	15 yen	25 yen

Fiscal 2018 Third Quarter and Nine-Month Financial Results

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A Better Life, A Better World

Disclaimer Regarding Forward-Looking Statements

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(Reference)

FY18 3Q TV and Six Large-Scale BDs

(yen: billions)

		FY18	3 3Q	3Q		Included in ng profit
	Sales		Operating		Other	
	Caloo	vs. FY17 3Q	profit	vs. FY17 3Q	income/loss	vs. FY17 3Q
Air-Conditioner *	99.9	+9.7	1.0	-3.5	-0.1	-1.0
Lighting	90.5	+5.1	10.1	+1.5	-0.2	+0.4
Housing Systems	98.1	-0.4	5.2	-1.3	0.0	-0.5
Automotive Infotainment Systems	153.2	+28.1	-0.9	-7.0	-8.0	-8.1
Rechargeable Battery**	109.8	+9.6	-1.3	+3.6	-0.8	+1.6
PanaHome	73.3	-11.2	-1.2	-2.4	-0.1	+0.0
TV *	104.0	+8.0	0.8	-1.5	-0.1	+0.2

^{*} Including sales division (production & sales consolidated)
** Rechargeable Battery BD + Tesla BU

Fiscal 2018 Third Quarter and Nine-Month Financial Results

				_	(yen: billions)
		FY18 9M	FY17 9M	vs. FY17 9ľ	
Sales		5,912.2	5,422.4	+9% (+6%)*	+489.8
Operating	profit	316.7	275.7	+15%	+41.0
Oth	ner income/loss**	-10.7	4.1	-	-14.8
Non-opera	ating income/loss	-3.2	2.8	-	-6.0
Profit befo	ore income taxes	313.5	278.5	+13%	+35.0
	attributable to c Corporation ers	200.1	197.5	+1%	+2.6
	1 US dollar	112 yen	107 yen	* Real terms excluding the effect of	exchange rates (unreview
Exchange rates	1 Euro	129 yen	118 yen	** Other income/loss = Other income	ne (expenses) + Share of page 1
Tates	1 Renminbi	16.6 yen	16.0 yen	Investments	s accounted for using the e

18 Nine-Month (AprDec.) Operating Profit and Net Prof								
	FY18 9M	FY17 9M	vs. FY17 9M					
Operating profit	316.7	275.7	+41.0					
Non-operating income/loss	-3.2	2.8	-6.0					
Profit before income taxes	313.5	278.5	+35.0					
Income taxes	-101.6	-64.4	-37.2					
Net profit	211.9	214.1	-2.2					
Net profit attributable to Panasonic Corporation stockholders	200.1	197.5	+2.6					
Net profit attributable to non-controlling interests	11.8	16.6	-4.8					

FY18 Nine-Month (Apr.-Dec.) Results by Segment

(ven: billions)

		FY18	3 9M		Reference: Include	d in Operating profit
	Sales	Sales vs. FY17 9M		vs. FY17 9M	Other income/loss	vs. FY17 9M
Appliances	2,016.4	+70.0	profit 103.3	+3.9	0.2	+3.9
Eco Solutions	1,174.0	+50.2	49.4	+2.2	-6.0	-4.2
Connected Solutions	812.4	+57.3	79.1	+22.8	9.4	+10.2
Automotive & Industrial Systems	2,074.6	+280.1	62.2	-10.9	-13.2	-42.7
Other *	419.1	+3.4	0.0	+2.4	4.4	+8.5
Subtotal	6,496.5	+461.0	294.0	+20.4	-5.2	-24.3
Eliminations and adjustments	-584.3	+28.8	22.7	+20.6	-5.5	+9.5
Total	5,912.2	+489.8	316.7	+41.0	-10.7	-14.8
Appliances (production and sales consolidated)	2,180.1	+85.8	104.6	+7.0	0.9	+4.8

 $^{^{\}ast}$ PanaHome is included in Other segment.

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Fiscal 2018 Third Quarter and Nine-Month Financial Results

Panasonic

(Reference)

FY18 Nine-Month (Apr.-Dec.) TV and Six Large-Scale BDs

(yen: billions)

	FY18 9M				Reference: Included	d in Operating profit
	Sales	Sales Vs. FY17 9M Operating profit		Operating profit vs. FY17 9M		vs. FY17 9M
Air-Conditioner *	376.1	+21.7	22.3	-4.0	1.9	+2.0
Lighting	235.6	+8.8	18.1	+2.8	-0.6	-2.1
Housing Systems	279.8	+7.7	11.9	+1.1	0.3	+0.7
Automotive Infotainment Systems	423.4	+54.7	8.0	-9.9	-7.9	-7.8
Rechargeable Battery**	303.9	+39.2	-9.7	-14.2	-1.8	-19.4
PanaHome	228.3	-18.5	-2.0	-4.7	0.0	+0.3
TV*	267.2	+23.5	1.5	-5.4	-0.7	-0.2

^{*} Including sales division (production & sales consolidated)

Fiscal 2018 Third Quarter and Nine-Month Financial Results

^{**} Rechargeable Battery BD + Tesla BU

(Excerption from Supplemental Consolidated Financial Data for Fiscal 2018 Third Quarter and Nine Months, ended December 31, 2017)

Supplemental Consolidated Financial Data for Fiscal 2018 Third Quarter and Nine Months, ended December 31, 2017

1. Segment Information

											(Billions)
			Fis	cal 2018 3Q			Fiscal 2018 Nine Months ended December 31, 2017				
		Sales	18/17	Operating Profit	% of sales	18/17	Sales	18/17	Operating Profit	% of sales	18/17
Appliances	(AP)	689.0	103%	30.6	4.4%	102%	2,016.4	104%	103.3	5.1%	104%
Eco Solutions	(ES)	416.7	105%	28.1	6.7%	109%	1,174.0	104%	49.4	4.2%	105%
Connected Solutions	(CNS)	281.1	109%	38.7	13.8%	195%	812.4	108%	79.1	9.7%	140%
Automotive & Industrial Systems	(AIS)	731.6	119%	23.7	3.2%	138%	2,074.6	116%	62.2	3.0%	85%
Other		131.6	93%	-2.2	-1.6%	-	419.1	101%	0.0	0.0%	-
Subtotal		2,250.0	108%	118.9	5.3%	133%	6,496.5	108%	294.0	4.5%	107%
Eliminations and Adjustments *1		-195.7	-	1.2	-	-	-584.3	-	22.7	-	-
Total		2,054.3	109%	120.1	5.8%	123%	5,912.2	109%	316.7	5.4%	115%
Appliances (production and sales cor	nsolidated) *2	760.3	103%	34.6	4.6%	109%	2,180.1	104%	104.6	4.8%	107%

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Fiscal 2018 Third Quarter and Nine-Month Financial Results

Panasonic

2. Business Division Information

					en (billions)
		Fiscal 2018	3Q	Fiscal 2018 Ni ended Decemb	
		Sales	18/17	Sales	18/17
	Air-Conditioner Business	99.9	111%	376.1	106%
	Commercial Refrigeration & Food Equipment Business	69.5	107%	205.1	101%
AP	Small & Built-in Appliance Business	118.5	106%	317.5	105%
	Major Appliance Business	135.0	98%	396.6	103%
	AVC Business	212.8	104%	553.8	108%
	Lighting BD	90.5	106%	235.6	104%
	Energy Systems BD	93.1	113%	258.9	109%
ES	Housing Systems BD	98.1	100%	279.8	103%
	Panasonic Ecology Systems Co., Ltd.	41.9	109%	115.0	103%
	Avionics Business	70.1	93%	203.0	94%
	Process Automation BD	43.2	119%	141.4	128%
CNS	Media Entertainment BD	34.4	111%	100.1	112%
	Mobile Solutions BD	62.0	135%	171.9	128%
	PSSJ	70.2	110%	191.0	107%
	Automotive Business	241.1	144%	668.2	137%
AIS	Energy Business	152.0	110%	413.1	113%
	Industrial Business	242.5	113%	709.8	109%

(Excerption from Supplemental Consolidated Financial Data for Fiscal 2018 Third Quarter and Nine Months, ended December 31, 2017)

3. Capital Investment by Segments

yen (billions)

	Fiscal 201	8 3Q	Fiscal 2018 Ni ended Decemb	
		18-17		18-17
Appliances	14.4	+0.4	35.8	+3.1
Eco Solutions	9.5	+2.3	27.2	+4.5
Connected Solutions	4.7	-0.4	12.7	-2.3
Automotive & Industrial Systems	54.9	+6.2	162.2	+58.5
Other	5.4	-5.0	36.4	+11.2
Total	88.9	+3.5	274.3	+75.0

Note: These figures are calculated on an accrual basis.

4. Foreign Currency Exchange Rates

	Rates Used for Consolidation								
	Fiscal 2017 3Q	Fiscal 2017 Nine Months ended December 31, 2016	Fiscal 2017 Full Year	Fiscal 2018 3Q	Fiscal 2018 Nine Months ended December 31, 2017				
U.S. Dollars	¥109	¥107	¥108	¥113	¥112				
Euro	¥118	¥118	¥119	¥133	¥129				
Renminbi	¥16.0	¥16.0	¥16.1	¥17.1	¥16.6				

Fiscal 2018 Third Quarter and Nine-Month Financial Results

The figures in "Eliminations and Adjustments" include revenues and expenses which are not attributable to any reportable segments for the purpose of evaluating operating results of each segment, consolidation adjustments, and eliminations of intersegment transactions. The figures in "Appliances (production and sales consolidated)" include the sales and profits of sales division for consumer products, which are included in "Eliminations and Adjustments."

(Excerption from Supplemental Consolidated Financial Data for Fiscal 2018 Second Quarter and Six Months, ended September 30, 2017)

Supplemental Consolidated Financial Data for Fiscal 2018 Second Quarter and Six Months, ended September 30, 2017

1. Segment Information

Fiscal 2018 Six Months Fiscal 2018 2Q nber 30, 2017 Operating Operating Profit (AP) 644.1 106% 4.3% 106% 1,327.4 104% 72.7 5.5% 105% (ES) 396.1 105% 15.9 4.0% 98% 757.3 104% 21.3 2.8% 99% Connected Solutions (CNS) 114% 24.3 8.6% 127% 531.3 107% 40.4 7.6% 111% 282.5 Automotive & Industrial Systems 686.6 115% 3.0% 50% 1,343.0 38.5 20.8 114% 69% 86% 105% 338% 160.1 107% 3.6 2.2% 287.5 2.2 2,169.4 92.3 86% 4,246.5 107% 175.1 95% Eliminations and Adjustments *1 -176.8 20.4 -388.6 21.5 1,992.6 113% 112.7 5.7% 106% 3,857.9 109% 196.6 5.1% 110% 691.3 108% 27.3 3.9% 111% 1,419.8 105% 69.9 4.9% 106% Appliances (production and sales consolidated) *2

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Fiscal 2018 Third Quarter and Nine-Month Financial Results

Panasonic

2. Business Division Information

Fiscal 2018 Six Months nded September 30, 201 Sales 18/17 Sales 18/17 106% 105% Commercial Refrigeration & Food Equip 68.7 105% 135.5 99% 106% 199.0 104% Small & Built-in Appliance Business 98.4 Major Appliance Business 136.8 106% 261.7 105% 116% AVC Business 170.6 341.0 111% 103% 145.1 103% 76.9 Energy Systems BD 86.7 109% 165.8 107% ES Housing Systems BD 181.7 105% Panasonic Ecology Systems Co., Ltd. 36.2 102% 73.1 99% 107% 132.9 94% 71.0 Avionics Busine 52.9 1389 98.2 132% 65.7 Media Entertainment BD 34.5 117% 112% Mobile Solutions BD 56.9 137% 109.9 124% 105% 65.9 103% 120.8 PSSJ 133% 220.3 138% 427.1 Energy Business 133.8 113% 261.1 115% 240.2

(Excerption from Supplemental Consolidated Financial Data for Fiscal 2018 Second Quarter and Six Months, ended September 30, 2017)

3. Capital Investment by Segments

yen (billio								
	Fiscal 2018 2Q		Fiscal 2018 S ended Septemb					
		18-17		18-17				
Appliances	11.8	+0.8	21.4	+2.7				
Eco Solutions	11.0	+2.1	17.7	+2.2				
Connected Solutions	4.8	-1.4	8.0	-1.9				
Automotive & Industrial Systems	59.1	+26.1	107.4	+52.3				
Other	7.1	-2.9	30.9	+16.2				
Total	93.8	+24.7	185.4	+71.5				

Note: These figures are calculated on an accrual basis.

4. Foreign Currency Exchange Rates

		Rates Used for Consolidation								
	Fiscal 2017 2Q	Fiscal 2017 Six Months ended September 30, 2016	Fiscal 2017 Full Year	Fiscal 2018 2Q	Fiscal 2018 Six Months ended September 30, 2017					
U.S. Dollars	¥102	¥105	¥108	¥111	¥111					
Euro	¥114	¥118	¥119	¥130	¥126					
Renminbi	¥15.4	¥16.0	¥16.1	¥16.6	¥16.4					

Note: Average r

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^{*1} The figures in "Eliminations and Adjustments" include revenues and expenses which are not attributable to any reportable segments for the purpose of evaluating operating results of each segment, consolidation adjustments, and eliminations of intersegment transactions

^{&#}x27;2 The figures in "Appliances (production and sales consolidated)" include the sales and profits of sales division for consumer products, which are included in "Eliminations and Adjustments."

(Excerption from Supplemental Consolidated Financial Data for Fiscal 2018

Supplemental Consolidated Financial Data for Fiscal 2018 First Quarter, ended June 30, 2017

1. Segment Information

ven (billions)

		Fiscal 2018 1Q Results						
		Sales	18/17	Operating Profit	% of sales	18/17		
Appliances	(AP)	683.3	102%	45.0	6.6%	104%		
Eco Solutions	(ES)	361.2	103%	5.4	1.5%	102%		
Connected Solutions	(CNS)	248.8	100%	16.1	6.5%	93%		
Automotive & Industrial Systems	(AIS)	656.4	113%	17.7	2.7%	122%		
Other		127.4	102%	-1.4	-1.1%	-		
Subtotal		2,077.1	105%	82.8	4.0%	108%		
Eliminations and Adjustments *1		-211.8	-	1.1	-	-		
Total		1,865.3	105%	83.9	4.5%	117%		
Appliances (production and sales cons	solidated) *2	728.5	102%	42.6	5.9%	103%		

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Fiscal 2018 Third Quarter and Nine-Month Financial Results

Panasonic

2. Business Division Information

			yen (billions)
		Fiscal 2018 1Q	Results
		Sales	18/17
	Air-Conditioner Business	160.3	103%
	Commercial Refrigeration & Food Equipment Business	66.8	92%
AP	Small & Built-in Appliance Business	100.6	102%
	Major Appliance Business	124.8	104%
	AVC Business	170.4	106%
	Lighting BD	68.2	102%
ES	Energy Systems BD	79.1	105%
E3	Housing Systems BD	88.9	108%
	Panasonic Ecology Systems Co., Ltd.	36.8	97%
	Avionics Business	61.9	83%
	Process Automation BD	45.3	126%
CNS	Media Entertainment BD	31.2	106%
	Mobile Solutions BD	53.0	112%
	PSSJ	54.8	107%
	Automotive Business	206.8	128%
AIS	Energy Business	127.3	118%
	Industrial Business	227.1	104%

(Excerption from Supplemental Consolidated Financial Data for Fiscal 2018 First Quarter, ended June 30, 2017)

3. Capital Investment by Segments

ven (billions)

yer termer						
	Fiscal 2018 1Q	Results				
		18-17				
Appliances	9.6	+1.9				
Eco Solutions	6.7	+0.1				
Connected Solutions	3.2	-0.5				
Automotive & Industrial Systems	48.3	+26.2				
Other	23.8	19.1				
Total	91.6	+46.8				

Note: These figures are calculated on an accrual basis.

4. Foreign Currency Exchange Rates

	Rates Used for Consolidation	
	Fiscal 2017 1Q	Fiscal 2018 1Q
U.S. Dollars	¥108	¥111
Euro	¥122	¥122
Renminbi	¥16.5	¥16.2

Note: Average rate

Fiscal 2018 Third Quarter and Nine-Month Financial Results

^{*1} The figures in "Eliminations and Adjustments" include revenues and expenses which are not attributable to any reportable segments for the purpose of evaluating operating results of each segment, consolidation adjustments, and eliminations of intersegment transactions. '2 The figures in "Appliances (production and sales consolidated)" include the sales and profits of sales division for consumer products, which are included in "Eliminations and Adjustments."

(Reference) Segments and Business Divisions			
Appliances	Connected Solutions	Automotive & Industrial Systems	
Air-Conditioner Company TV BD Imaging Network BD Home Entertainment BD Communication Products BD Refrigerator BD Laundry Systems and Vacuum Cleaner BD Kitchen Appliances BD Beauty and Living BD Refrigeration and Air-Conditioning Devices BD Smart Energy System BD Cold Chain BD Hussmann Corporation	Panasonic Avionics Corporation Process Automation BD Media Entertainment BD Mobile Solutions BD Security Systems BD Panasonic System Solutions Japan Co., Ltd.	Automotive Infotainment Systems BD Automotive Electronics Systems BD Ficosa International, S.A. Rechargeable Battery BD Energy Device BD Electromechanical Control BD Panasonic Semiconductor Solutions Co., Ltd. Device Solutions BD Electronic Materials BD Panasonic Liquid Crystal Display Co., Ltd.	
Eco Solutions	Other		
Lighting BD Energy Systems BD Housing Systems BD Panasonic Ecology Systems Co., Ltd. Panasonic Cycle Technology Co., Ltd.	PanaHome Corporation	As of February 5, 2018	
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