

Annual Report Updating Records

Updated on	Contents	Updating status
September 20, 2022	Management Philosophy	Newly posted
	Panasonic Group Past and Present	
	At a Glance	
	Message from the Group CEO	
	Value Creation Process	
	Overview of Medium- to Long-term Strategy by Reportable Segment	
	Efforts to Thoroughly Strengthen Operational Capabilities	
	Message from the Group CFO	
	Message from the Chairperson of the Board	
	Message from an Outside Director	
	Corporate Governance	
	Initiatives towards Respect for Human Rights	
	Financial Highlights	
	ESG Highlights	
	Segments Overview	
	Financial Review	
10-year Financial Summary		
Corporate Information		