

Consolidated Financial Results for FY22

Net sales	7,388.8 billion yen (+10%)
Adjusted operating profit*	357.7 billion yen (+16%)
Operating profit	357.5 billion yen (+38%)
Net profit attributable to Panasonic Corporation stockholders	255.3 billion yen (+55%)
Earnings per share attributable to Panasonic Corporation stockholders basic	109.41 yen
EBITDA***	744.0 billion yen (+23%)

Consolidated Financial Forecasts for FY23

as of May 11, 2022

Net sales	7,900.0 billion yen (+7%)
Adjusted operating profit*	380.0 billion yen (+6%)
Operating profit	360.0 billion yen (+1%)
Net profit attributable to Panasonic Corporation stockholders	260.0 billion yen (+2%)
Earnings per share attributable to Panasonic Corporation** stockholders basic	111.40 yen
EBITDA**	790.0 billion yen (+6%)

%: vs. FY21 FY22 refers to the year ended March 31, 2022.

%: vs. FY22 FY23 refers to the year ending March 31, 2023

* Adjusted operating profit = Sales - Cost of sales - SG&A **Current "Panasonic Holdings Corporation"

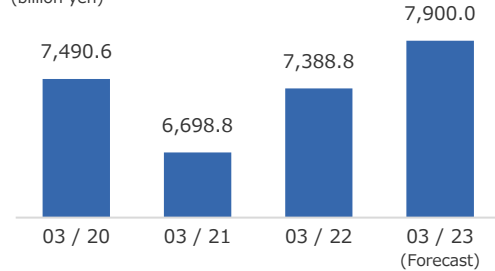
*** Total amount of Operating profit, Depreciation (Tangible assets including Property, plant and equipment/ Right-of-use assets) and Amortization (Intangible assets).

Adjusted with:

- amount equivalent to depreciation corresponding to underlying assets that are applied with Lease accounting treatment as a lessor
- impact of temporary accounting treatment related to "re-evaluation of assets and liabilities" after Blue Yonder acquisition

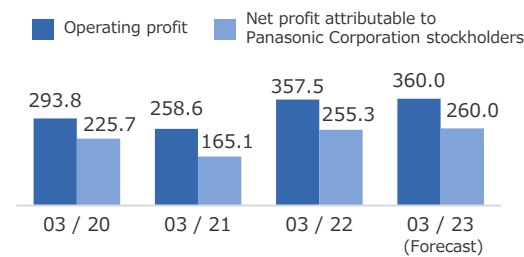
Net Sales

(billion yen)



Operating Profit • Net Profit

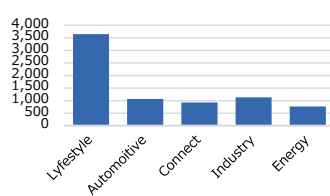
(billion yen)



FY22 Information by Segment

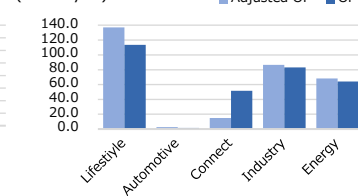
Sales

(billion yen)

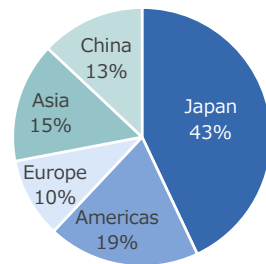


Operating Profit (OP)

(billion yen)



Sales by Region (FY22 Results)



Stock Data (as of March 31, 2022)

Number of shares issued	2,453,866,297 (Including 119,969,766 shares held by Panasonic)	Unit of Stock	100	Number of shareholders	491,723	Stock exchange listings	Tokyo Nagoya
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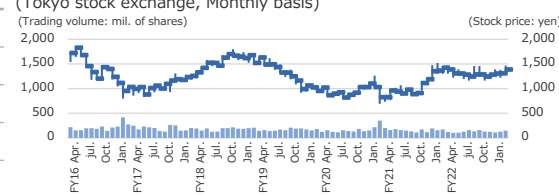
Breakdown of issued shares by type of shareholders (%)

Japanese Financial Institutions, etc.	32.8
Overseas Investors, etc.	34.5
Other Corporations	6.1
Individuals and Others	21.7
Treasury Stock	4.9

Annual dividends per share (yen)

FY22	30
FY21	20
FY20	30
FY19	30
FY18	30

Stock price and trading volume (Tokyo stock exchange, Monthly basis)



Corporate Profile

Company Name:	Panasonic Holdings Corporation (TSE: 6752)	*as of March 31, 2022
Head Office Location:	1006 Kadoma, Kadoma City, Osaka 571-8501, Japan	
Founded:	March, 1918 (incorporated in December, 1935)	
Representative Director, President:	Yuki Kusumi	
Number of Employees:	240,198* (consolidated)	
Common Stock:	259.2 billion yen*	
Number of Consolidated Companies	532* (including parent company)	

Product Highlight

Lifestyle

Refrigerators, Air purifiers, Air-conditioners, Showcases, Lighting, Wiring devices

Automotive

Cockpit systems, Vehicle camera modules, Head-up displays (HUD), Electronic component mounting-related systems, PCs / Projectors

Connect

Supply chain management software / solutions, In-flight entertainment systems

Industry

Motors for industrial application, Multi-layer Circuit Board Materials

Energy

Cylindrical lithium-ion batteries for in-vehicle use

Entertainment & Communication

TV, Digital Camera, Capacitors, Battery modules for power storage, Dry batteries

Housing

Kitchen Furniture, Bathroom & Sanitary Fittings products, Interior products