

Unless otherwise specified, disclosures for the Japan region cover the following companies:

Period	Companies
From April 2026 onward	Panasonic Holdings Corporation, Panasonic Connect Co., Ltd., Panasonic Electric Works Co., Ltd., Panasonic HVAC & CC Co., Ltd., Panasonic Energy Co., Ltd., Panasonic Industry Co., Ltd., Panasonic Corporation, and Panasonic Operational Excellence Co., Ltd.
April 2024 to March 2026	Panasonic Holdings Corporation, Panasonic Corporation, Panasonic Entertainment & Communication Co., Ltd., Panasonic Housing Solutions Co., Ltd., Panasonic Connect Co., Ltd., Panasonic Industry Co., Ltd., Panasonic Energy Co., Ltd., and Panasonic Operational Excellence Co., Ltd.
April 2022 to March 2024	Panasonic Holdings Corporation, Panasonic Corporation, Panasonic Automotive Systems Co., Ltd., Panasonic Entertainment & Communication Co., Ltd., Panasonic Housing Solutions Co., Ltd., Panasonic Connect Co., Ltd., Panasonic Industry Co., Ltd., Panasonic Energy Co., Ltd., and Panasonic Operational Excellence Co., Ltd.
Through March 2022	Panasonic Corporation and certain affiliated companies in the Japan region